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Giant projects often end in giant failures. From the ancient tower of Babel to the recent Transrapid Train, giant projects stumble from crisis to crisis.

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Based on an analysis of the technical, time, and financial goals from case studies (Olympic Games, university hospitals, and a huge wind energy converter), four success factors in managing giant projects are identified: Formulation and change of goals, basic configuration, socio-political environment, and management structure and capacity.

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Professor Dr. Oskar Gr n (auth.)'s Taming Giant Projects

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planning, project management, performance management and a governance structure in place to be successful. The portfolio management process receives and utilizes input from each of the

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