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The Office of Conflict Management and Mitigation in the Bureau for Democracy, Conflict, and Humanitarian Assistance (DCHA/CMM) of the United States Agency for International Development (USAID) was established to provide technical leadership on conflict, instability, extrem-

## **WOMEN & CONFLICT - United States Agency for International**

**MASTERING THE GRAY ZONE: UNDERSTANDING A CHANGING ERA OF CONFLICT** Michael J. Mazarr  
December 2015 The views expressed in this report are those of the author and do not necessarily reflect the official policy or position of the Department of the Army, the Department of Defense, or the U.S. Government. Authors of Strategic Studies Institute (SSI) and

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Zones of Conflict: US Foreign Policy in the Balkans and the Greater Middle East (review) Constantine P. Danopoulos Mediterranean Quarterly, Volume 15, Number 3, Summer 2004, pp. 149-151

## **Zones of Conflict: US Foreign Policy in the Balkans and**

incentivize competitors to oppose the United States in ways designed to nullify our military advantage. The U.S. already possesses the right mix of tools to prevail in the gray zone, but it must think, organize, and act differently. Gray zone challenges are not new. Monikers such as irregular warfare, low-intensity conflict,

## **UNITED STATES SPECIAL OPERATIONS COMMAND**

Zones of Conflict. There are two zones of conflict in a problem: spatial and temporal, sometimes called the zone and time of operation. Practitioners need to know exactly where and when the conflict arises. Conflict is basic to the definition of a technical problem in TRIZ.

## **Find the Zones of Conflict - Identify the Problem The Triz**

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